



STATE BUDGET UPDATE

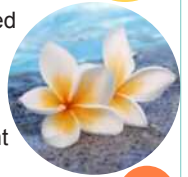
For the second year in a row, Governor Chris Christie has enacted a constitutionally balanced budget that reduces spending, does not raise taxes and protects critical priorities like education and health care.

Some highlights are:

- Governor Christie's adjusted budget spends \$29.7 billion, while maintaining a surplus;
- Increases State aid to school districts by \$850 million over last year. This commitment to education includes the Governor's initial \$250 million increase for all school districts meeting the Supreme Court's mandate by providing an additional \$450 million to the Abbott districts, and an additional \$150 million for non-Abbott districts;
- Doubles the Homestead Benefit to provide property tax relief for New Jersey families;
- Increases and secures funding for New Jersey hospitals by \$20 million;
- Provides full funding for healthcare to low-income earners and the uninsured through Federally Qualified Health Centers (FQHCs);
- Provides \$180 million in targeted tax cuts and incentives to grow the economy and create jobs;

- Preserves critical spending for senior and disabled prescription aid.

Community health centers are indeed feeling the pressure of trying to provide care to the State's low income and uninsured populations. Although the centers are only 1/10 of 1% of the entire state budget, they serve 21% of New Jersey's low income population. With more and more individuals coming to centers, the \$40M+ of state revenues is indeed money well spent. In 2010, more than 1.3 million patient visits were made to New Jersey's 20 Federally Qualified Health Centers. All 20 FQHCs would say that this has been a difficult year with more patients, declining reimbursements, and longer waits for care. However each and every health center has a strong commitment to serving all those who pass through their doors for service. We will continue to provide quality, effective care at a reasonable price that all can afford!



SPOTLIGHT ON NATIONAL WOMEN'S HEALTH WEEK

Sunday, May 8, 2011, Mother's Day, served as an appropriate day to mark the start of National Women's Health Week (NWHW). The New Jersey Primary Care Association acknowledged the importance of women's health with the 7th Annual Women's Health Advocates Recognition Breakfast at the Trenton Marriott. Dr. Robin Eubanks, Associate Professor at UMDNJ, engaged the audience as the Keynote Speaker.

The following health advocates were honored for their leadership, vision and long-term advocacy work for quality health care for women in New Jersey: Senator Diane Allen; Senator Loretta

Weinberg; Assemblywoman Linda Stender; Melissa A. Cornejo-Burke, Senior Manger, Community Relations/Outreach at Healthfirst NJ; Michellene Davis, Senior Vice President Policy Development and Government Affairs at Saint Barnabas Health Care System and Mary Garner, PhD, Chief Executive Officer at Paterson Community Health Center.



From L to R: Dr. Robin Eubanks, Senator Loretta Weinberg, Katherine Grant-Davis, Melissa Cornejo-Burke, Assemblywoman Linda Stender, Michellene Davis (Missing from picture) Senator Diane Allen and Dr. Mary Garner.



Senator Diane Allen accepted her award from Katherine Grant-Davis

Katherine Grant-Davis, President & CEO of NJPCA; Valerie Harr, Director of Medicaid, NJDHS; and Nuris Rodriguez, Executive Director of the Office of Women's Health, NJDHSS welcomed the guests with opening remarks. Linda Whitfield-Spinner, DMH, LCSW, Quality Program Director of NJPCA read a proclamation from the Governor. A congratulatory letter was read by a representative from Senator Robert Menendez's office.

Approximately 100 guests, including state and local officials, community leaders and healthcare partners attended the brunch honoring these outstanding women advocates.

CONTINUED SPOTLIGHT ON NATIONAL WOMEN'S HEALTH WEEK...



Assemblywoman and Assembly Speaker
Sheila Oliver



Amiris Perez, Lily Ward, Anna Enriquez, Katherine Grant-Davis,
Leslie Morris, Melissa Cornejo-Burke, Marsha Pena.



Linda Whitfield-Spinner, DMH, LCSW,
Quality Program Director of NJPCA

FQHCs Take Their Message to Legislators

On May 19th, CEOs of 14 of the state's 20 Federally Qualified Health Centers came to Trenton to meet with their legislators to explain the negative impact proposed decreases would have to health centers in New Jersey. The CEOs explained the need to overturn proposed language that would result in a 10% reduction in payment rates to the centers. In addition, the legislators were asked to support language that will allow a mechanism for the NJ Commissioner of Health and Senior Services to seek additional funds for the centers. Such language, which was in the last two state budgets, will help to stabilize the centers as their population bases continue to grow. In addition to the State House visits, many of the CEO's had scheduled visits with their legislators in their home offices advocating for the aforementioned policies.

NJPCA Sponsors Workshop on Cancer Survivors

The Community Relations and Outreach Department, in conjunction with The Cancer Institute of New Jersey, sponsored a workshop entitled, "Addressing the Practical and Emotional Needs of Cancer Survivors." Held on May 23rd at the Robert Wood Johnson Hamilton Center for Health and Wellness, Leslie Morris and Bonnie Baker of NJPCA joined other staff members representing community health centers to learn about the essentials of managing cancer survivors. The curriculum offered instruction on cancer as a chronic illness and skills on how to help patients with cancer.

This workshop was important for all healthcare workers because people are surviving cancer much longer. In the United States, there are 13 million cancer survivors and nearly 400,000 in the State of New Jersey. Workshop participants benefited from increased awareness and sensitivity to the complexity of survivorship care.

This free workshop can be scheduled as a three-hour session or as three separate one-hour sessions. The workshop does offer CEU's for Social Workers.

For more information, contact Dena O'Malley at 732-235-7915 or email at omalledm@umdnj.edu.

NJPCA CELEBRATES NATIONAL HEALTH CENTER WEEK AUGUST 7-13, 2011

Once again, NJPCA is gearing up for National Health Center Week which begins August 7th until August 13th. There is every expectation that this year will be as successful as previous years when NJPCA was recognized by the National Association of Community Health Centers (NACHC) for having more events than most other states.

NJPCA got NHCW week underway with a planning meeting held at Neighborhood Health Services (Plainfield) on June 17th. The meeting was attended by 25 people representing the health centers, New Jersey's Medicaid Managed Care Organizations and Pfizer, Inc. Leslie Morris, NJPCA's Director of Community Relations, discussed the importance of inviting elected officials to all health center events to be held throughout the week. It is a special week to focus the public spotlight on our health centers and the great work that they do.

The theme this year is: "Serving Locally, Leading Nationally." This theme highlights the 45 year record of health centers in providing affordable, high quality, cost-effective health care to people in local communities around the country. Additionally, many health centers have been recognized nationally for their outstanding leadership in providing quality care and improvement.

Accordingly, NJPCA will honor nine New Jersey health centers that have been recognized nationally for quality improvement in delivery of care. This NHCW "kick-off" event will take place at 12pm on Monday, August 8, 2011 at Neighborhood Health Services (Plainfield), one of twenty FQHCs in New Jersey. There will be a press conference with commentary by local leaders and

state legislators. New Jersey Governor Chris Christie, U.S. Senators Robert Menendez and Frank Lautenberg and Congressman Frank Pallone have been invited to participate in this event.

The remainder of the week will be filled with events at the 20 FQHCs, ranging from pediatric health fairs and screening for health problems, to open houses and public forums recognizing elected officials that support the work of the health centers. Two days have been set aside to focus on the homeless and migrant farmworkers - two special populations that are often ignored by the mainstream health care system. Accordingly, AtlantiCare Health Services for the Homeless (Atlantic City) will sponsor a cookout for the homeless population on Friday, August 12th, and Metropolitan Family Health Network in Jersey City is planning a cookout for their homeless population. Southern Jersey Family Medical Centers (Hammonton) and CompleteCare Health Network (Bridgeton) – both migrant health centers – will sponsor special events targeting migrant farm workers.

America's health centers now serve over 20 million people including 925,000 farmworkers and nearly 940,000 people who are homeless in 7,000 communities in all 50 states, the District of Columbia, Puerto Rico, the U.S. Virgin Islands and Guam. In 2010, health centers were the family doctor and medical home for 429,457 individuals in the State of New Jersey.

For information on NHCW and events at health centers, visit the NHCW website at www.healthcenterweek.org, or contact Leslie Morris at 609-689-9930.

NJPCA and Health Centers Participate in Conference and Training on Integrated Health Care

Leslie Morris, Director of Community Relations at NJPCA, was a panelist at a conference on integrated health care held on June 1st, at the Essex County Hospital Center (Cedar Grove, NJ). Sponsored by the New Jersey Psychiatric Rehabilitation Association, the conference featured panel discussions and keynote speakers on integrated behavioral and physical healthcare in New Jersey through collaboration and partnerships.

Barriers & Opportunities for the Effective Integration of Behavioral and Physical Healthcare were addressed by panelists from the State Department of Human Services and Emerging Best Practices were addressed by panelists representing both health and behavioral health organizations. Leslie Morris served on the latter panel where she discussed NJPCA's Integrated Health Initiative which focuses on the implementation of an integrated model of care encompassing behavioral health and primary care services at two federally qualified health centers in New Jersey.

Both Leslie Morris and Bonnie Baker, Program Coordinator for the Integrated Health Initiative, along with grantee team members Brian Colangelo, James Comstock and Tom Briese of Project HOPE in Camden, attended a two-day training in New York City on "The IMPACT Program: A Team Approach to Depression Care". Collaborative care is the cornerstone of the IMPACT model where primary care physicians and care managers work collaboratively to develop and implement a treatment plan (medications and/or brief, evidence-based psychotherapy) for depressed adults in primary care settings.



CHEMED Opens Largest FQHC Dental Facility in Ocean County

To help meet the growing demand for dental services, CHEMED (Center for Health Education, Medicine, and Dentistry) has just expanded its dental facility, making it the largest in Ocean County, with 15 exam rooms.

The medical and dental services at CHEMED, including restorative and preventive dentistry, are available to patients of all ages, whether they are insured or uninsured. Underinsured and uninsured patients are seen on a sliding fee-scale, based on their ability to pay. The new dental facility is entirely digital and includes such amenities as a choice of videos for children to watch.

This dental facility was established through the efforts of state, county, and local officials. On its opening day, N.J. State Senator Robert W. Singer, the senior member of the Senate Health and Human Services Committee, said: "For a long time, we have recognized the dire need for dental care for children and the underserved population in Ocean County. It was the Ocean County Board of Chosen Freeholders, including Gerry Little and Joseph Vicari who generously funded this project along with the Ocean County Board of Health. It is a unique partnership. Nowhere in the State of New Jersey do you see FQHC clinics, federal dollars, county dollars from the Ocean County Board of Chosen Freeholders, and Ocean County Board of Health



Menashe Miller, Mayor Lakewood Township; Dr. Joseph Tricarico, Dental Director CHEMED Health Center; Dr. Thomas Bojko, Former Executive Director Kimball Medical Center; Dan Regenyne, Public Health Coordinator, Ocean County Health Department; Dr. Dovid Friedman, CEO CHEMED Health Center.

coming together for funding. It has not happened anywhere else in New Jersey."

Along with the opening of the dental wing, CHEMED has hired several dentists. Dr. Tricarico is hoping to hire another dentist who specializes in pediatric dentistry. The dentists now on staff are Dr. Ellen Goldberg, Dr. Evan Abraham, Dr. Michael Todres, Dr. Joseph Tricarico, Dr. Brian Gelfand, Dr. Jared Maimon, and Dr. Marilyn Gittleman.

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Congratulations to Southern Jersey Family Medical Centers

for being recognized by Health Outreach Partners for having an innovative outreach program. In order to be recognized each outreach program must meet the following:

- Overcome barriers facing low-income and underserved populations
- Maximize resources in order to extend services
- Partner with others in the community
- Engage and empower low-income and underserved populations
- Collect and use data
- Reach out to an emerging population
- Address a new or rising issue among low-income and underserved populations

Southern Jersey Family Medical Centers implemented a program highlighting breast health awareness. SJFMC decided to host a community celebration in early May in honor of Mother's Day and Cinco de Mayo. It was a perfect opportunity to focus on women's health and bring the community together to celebrate Mexican culture and heritage. SJFMC promoted this family-oriented event by encouraging community members to celebrate traditional music, food, folkloric dance, and learn about breast

health. Specifically, people were asked to bring their mothers, partners, and friends.

The celebration offered opportunity to address breast health among women in particular. SJFMC targeted monolingual Spanish-speaking women in the community that experience significant barriers to getting annual mammogram screenings. Supported in part by funds from the Susan G. Komen Foundation, SJFMC ensured breast health promoters were on hand to distribute health information and help make appointments for mammograms. A local Spanish radio announcer, facilitating the event, reinforced important breast health messages over the microphone at various points throughout the day.

More than 200 people participated in the event. The day was festive with community members dressing their children in traditional regional Mexican costumes. Games and activities were also available for the children. Many participants even showed their talents by joining performers on stage. The most important accomplishment was that many monolingual Spanish-speaking women were reached. A number of appointments were made for mammogram screenings. In addition, more women were able to access important breast health services with help from the health promoters.

NJPCA Community Health Center Medical Directors' Corner



Patrick D. Beaty, M.D.
Chief Medical Officer
Metropolitan Family
Health Network, Inc.

For more than 20 years, residents of Jersey City and surrounding communities have received comprehensive primary care services in their neighborhoods from Metropolitan Family Health Network, Inc.

Dr. Patrick Beaty has held the position of Medical Director for Metropolitan Family Health Network, Inc. since September 2006. Dr. Beaty is Board Certified in Internal Medicine and Digestive Diseases and completed his residency and fellowship at University Hospital in Newark, New Jersey. Through the years, Dr. Beaty has actively continued his involvement with the Clinical Directors' Network, serving as a member to their Board from 1997-2004. Additionally, he held the position of Chairman for the Region II sector from 1999-2000.

Dr. Beaty's community activities include: Prostate Cancer Screening Program and Educator Peer and Quality Committee for two major HMOs (AmeriChoice, University Health Plan); Chairperson to Metropolitan Family Health Network, Inc.'s Quality Assurance/Quality Improvement Program.

During his spare time, Dr. Beaty is a clinical consultant to an investment firm. Dr. Beaty and his wife have two sons, Christopher and Michael. He enjoys listening to jazz and r&b music, Southern cooking, fishing and golfing when he can get a day off. His favorite vacation spots include San Francisco, Arizona, Atlanta, Ocho Rios, Puerto Rico and any place with a beach. Dr. Beaty will soon begin to take piano lessons, which is something he has always wanted to do.

Student/Resident Experiences and Rotations in Community Health (SEARCH)/Community Oriented Primary Care (COPC) Summer 2011 Program

The 2011 SEARCH/COPC Summer Program got off to a wonderful start with its orientation sessions on June 2nd and June 3rd. A number of remarkable speakers presented information on topics including community assessment, disabilities as a social disadvantage and tools for effective community service. This year's program included 25 students from UMDNJ's Schools of Allopathic and Osteopathic Medicine, UMDNJ's School of Physician Assistants, Rutgers Graduate School of Social Work and Catholic University of America's School of Nursing. Since the program began, there have been two full-day didactic sessions which have provided an excellent opportunity for networking among students and professionals brought in for presentations. During the first didactic session, students toured the botanica and bodega in New Brunswick as well as the Children's Specialized Hospital. The second didactic session included a bus trip to Newark, where students toured the Broadway House for Continuing Care and enjoyed an ice cream social with residents.

The students have also met with Senate Committee aides at the State House to learn about the importance of health care advocacy and the legislative process. Afterwards, the Area Health Education Center (AHEC) conducted a presentation on clinical preventive services, which contains the U.S. Preventive Services Task Force (USPSTF) recommendations on the use of screening, counseling, and other preventive services typically delivered in primary care settings. This information will assist students in meeting the public health needs of their patients and others in the future.

Currently, the students are focusing on their individual projects, posters and reflection papers. Overall, students have been provided with valuable information that will help them not only with their summer experience, but will also help with their future careers. The summer program will end on July 18th with a closing ceremony and appreciation dinner attended by both students and representatives from host sites.



SEARCH summer students touring the Children's Specialized Hospital in New Brunswick, NJ

FQHC BOARD CHAIR RECEIVES NATIONAL AWARD

The National Association of Community Health Centers has announced that Gwendolyn Gould, Board Chair at CompleteCare Health Network, a Federally Qualified Health Center in Bridgeton, is the recipient of the 2011 Outstanding Migrant Health Center Board Member Award. This award is presented to an individual who has demonstrated an outstanding level of service and commitment as a board member of a migrant health center. Ms. Gould is receiving this honor because of her lifelong commitment to the Community Health Care movement and the extraordinary contributions she has made to farmworker health and social justice in the Cumberland County area.



Chair of the CompleteCare Health Network, the FQHC she helped create. She has held this position for the past ten years and during her watch the health organization has tripled its service area, increased its health service centers from 4 to 18 and expanded services from 30,000 to 160,000 visits per year. She has also been diligent in nurturing farmworker leadership within the agency and has made farmworker outreach a priority.

In the words of CompleteCare President and CEO, Gil Walter, "Gwen Gould is called "Mom" by many of Cumberland County's Civic Leaders, a reference to her mentorship of an earlier generation of young activists. Her

national recognition as an outstanding volunteer Board Chair also reminds us that we consider Gwen the godmother of the CompleteCare mission of accessible health care for farm workers and other health underserved in our communities."

Ms. Gould was one of a handful of local activists that initiated a volunteer community health organization in Bridgeton in 1974 to serve the great population of underserved migrant workers and residents of Cumberland County. At that time, Gwen and the other health advocates enlisted volunteer physicians, created an affiliation with the hospital system and launched the Bridgeton Area Health Services Community Medical Center. In 1976, they secured their first Migrant Health Grant. Today Gwen is Board

Gwen resides in Millville with her family and at 79 years of age, she continues to work tirelessly to ensure that everyone in Cumberland County receives the high quality healthcare they deserve.

Changes at the NJ Department of Health and Senior Services

Mary O'Dowd was nominated by Governor Chris Christie to serve as the State's newest Health Commissioner. Ms. O'Dowd had served as Deputy Commissioner for the NJ Department of Health and Senior Services since March of 2010. During that time, she oversaw Healthcare Financing, Health Facilities Evaluation and Licensing, Senior Benefits and Utilization Management and Aging and Community Services. Before joining the Department, Ms. O'Dowd managed Revenue Cycle Operations for the Emergency Department at NYU Medical Center. She has also worked as a Legislative Aide for the NJ General Assembly on education and healthcare issues and as Assistant Vice President of Legislation and Policy with the New Jersey Hospital Association.

Dr. Gloria Rodriguez was recently appointed the Assistant Commissioner for the Division of Family Health Services. She is responsible for the implementation of the Federal Maternal and Child (MCH) Block Grant of Services for Women, Children and Families, the Preventive Block Grant, the Office of Primary Care, Office of Nutrition and Fitness, Chronic Disease Prevention and Health Promotion and the Women, Infant and Children Supplemental Food Program (WIC).

Dr Rodriguez has been with the Department since 1986, having headed the Division of AIDS Prevention and Control, Research and Information Systems for the Division of Addiction Services. She was also the Program Manager for the State's Alcohol and Drug Abuse Needs Assessment Research Contracts with Federal Centers for Substance Abuse Prevention and Treatment.



Katherine Grant-Davis Recognized by NJ Citizen Action

NJPCA President and CEO Katherine Grant-Davis was honored by the New Jersey Citizen Action at their annual awards dinner on May 19th.

Ms. Davis was recognized for her commitment to the group's mission to promote economic, social, racial and political justice. Ms. Davis has long been a staunch advocate for providing health care for the uninsured and underserved residents of New Jersey. Over 300 legislators, opinion-makers, organizers and business leaders gathered to honor Ms. Davis for her outstanding efforts.

EHR/Meaningful Use Update

As part of NJPCA's efforts to help educate New Jersey FQHCs regarding EHR/Meaningful Use, the EHR group have been conducting a series of meetings and webinars. The last six sessions have featured Alex Alexander, Director of Business Policy at Advocates for Human Potential. Alex, who is a nationally recognized professional in the area, shared his technical and FQHC experience across a wide range of important EHR/MU topics, including best practices, workflow, Government Policy and Standards, changes to the various programs, Privacy, and Security. He often incorporated his personal experiences with an FQHC to describe best practices for successful implementation. His Q&A sessions also allowed FQHC attendees the opportunity to address their questions and concerns to a highly qualified subject matter expert. His overall insight in EHRs and Meaningful Use provided invaluable information during a time of change within the environment, helping New Jersey FQHCs address the challenges and opportunities presented by the currently available EHR/MU grant and incentive programs.



From L to R: Giri Vurinka, Healthcare IT Consultant & Marketing, NJ-HITEC; Nina Robinson, NJPCA EMR Project Coordinator; Alex Alexander, Director of Business and Policy, HIT Advocates for Human Potential; Karan DiNardo, Nick Scalera, NJPCA Clinical Application Workflow Analysts; and Dr. Ana Oesterheld of Monmouth Family Health Center.

NJPCA's EHR Group Continues to Communicate with the FQHCs on Meaningful Use

NJPCA's EHR group maintains a steady stream of information to the FQHCs through weekly email alerts and monthly newsletters. Each Wednesday, NJ FQHCs receive up-to-date information on upcoming webinars, educational seminars, EHR meetings, and MU news from various government agencies (ONC, CMS, and HHS) and other sources.

The monthly NJPCA EHR Newsletter provides more detailed information and insight regarding meaningful use. Each issue contains recurring features such as "Where do I Stand with Relation to the other FQHCs" which charts the stages of MU for each FQHC with respect to EHR implementation. Also, a "Frequently Asked Questions" section concentrates on MU or financial issues (grant and incentive programs). Each issue also includes a "Deep Dive" into a specific Meaningful Use Objective, providing background information, a description of the measure requirements, and best practices. The newsletter also contains articles on specific hot topics such as security, or relevant legislative activity that may change the EHR/MU landscape.

The group also established an MU blog and LinkedIn group to host NJ FQHC discussions, and continues to look for additional ways to provide pertinent MU information to the FQHCs in a timely and efficient manner.

OCEAN HEALTH INITIATIVES MARCH OF DIMES WALK

Team OHI! On Sunday, May 1, 2011, 24 Ocean Health Initiatives staff members and their families participated in the March of Dimes Walk-a-Thon on the boardwalk in Seaside Heights. The weather was perfect and the four mile walk was full of fun and camaraderie. As the largest OB practice in Ocean County, the employees at OHI felt like it was the right thing to do to support the organization that has done so much to fight birth defects since the 1930s.



**NJPCA's
Summer Intern!**



Brianna Belgrave joined NJPCA at the end of May as an intern for the SEARCH/COPC program. She has been assisting in tracking and collecting data of SEARCH participants of previous years. Brianna is a pre-med student entering her third year at Rutgers University, double majoring in public health and dance. She was recently accepted into the Edward Bloustein School of Public Health, through which she intends to receive both a bachelor's degree in public health and a certificate in public health preparedness/education. She aspires to become an OB/GYN and open a clinic for young women in a medically underserved area.

Arrivederci Amelia!

Amelia Muccio, NJPCA's Director of Emergency Management, is leaving NJPCA after seven years of service. She started in 2004, as NJPCA's Bioterrorism Preparedness Educator while she completed her Master's Degree at NYU. When Miriam Cohen retired, Amelia stepped in to fulfill the Director's position and oversee NJ's FQHC all hazards preparedness program. Over the years, with the guidance and direction of her Disaster Advisory Committee, NJPCA and New Jersey's FQHCs became the first State to have all its FQHCs trained on IS 100, 200, 700 and 800 and implement the first annual HSEEP compliant exercise program. She was known for her off-hour communications and making sure that New Jersey's FQHCs were integrated into the State's overall emergency management system. Through her voice, New Jersey's FQHCs are included in New Jersey's regional coalitions, grant funding, and are viewed as successful advocates for the emergency management needs of New Jersey's at-risk communities. While Amelia leaves NJPCA, her work is carried on through the success of the FQHCs emergency management endeavors. We wish her continued success in the field and appreciate her tireless work on behalf of NJPCA and the FQHCs. And, as her favorite JFK quote so fittingly summed up her commitment to preparing our FQHCs, "The time to repair the roof is when the sun is shining."



MARK YOUR CALENDAR

August

August 2
EHR/HIT Meeting
NJPCA Board Room
10:00 - 1:00

August 5
NHCW Giveaway Day
NJPCA Conference Room
10:00 - 4:00

August 7-13
National Health Center
Week



August 8
NHCW Kick-off Event
Neighborhood Health
Services
Plainfield, NJ
12:00 - 4:00

August 9
Executive Committee
Meeting
NJPCA Board Room
10:00 - 1:00

August 16
Board Meeting
NJPCA Board Room
10:00 - 1:00

September

September 6
Executive Committee
Meeting
NJPCA Board Room
10:00 - 1:00

September 8
PE Meeting
NJPCA Board Room
12:00 - 3:00

September 13
Board Meeting
NJPCA Board Room
10:00 - 1:00

September 21
Disaster Advisory Committee
Meeting
NJPCA Conference Room
11:00-1:00

September 22
Billing Managers Meeting
NJPCA Board Room
1:00-3:00

October

October 7
Save the Date
Annual Luncheon

NJPCA

*Katherine Grant-Davis
President and CEO*

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